

How the AT&L Direct Budget System aka budgeOmatic and the Executive Information System aka zoomObama fit into OSD management

Presentation outline:

Scope

Change process managers

OSD Change management Processes

budgeOmatic; zoomObama

DOD Change Management

- SCOPE-Massive!
 - \$400B Annual Budget (more than a billion/day)
 - \$1,000,000,000+ Value of assets
 - 3.5M employees (WALMART only has 1.5M)
 - OSD Staff (10,000+)
 - Global Deployments
 - Joint Staff
 - Army
 - Navy
 - Air force
 - Defense Agencies
 - Interfaces with other Departments and Governments

DOD Change Management Processes

Managing change is adjusting future outcomes in preferred ways

Managed change happens by deciding to adjust resources and policies to cause specific future conditions

War Fighting CHMN JCS manages War Fighting change management processes

Acquisition USD AT&L manages Acquisition, Technology & Logistics change management processes

Financial USD COMPT manages Planning, Programming, Budgeting, Execution (PPBE) change management processes

Business USD COMPT manages Business Management Modernization Program (BMMP) change management processes
<http://www.dod.mil/comptroller/bmmp/pages/index.html>

Other Change Processes

- Educating
- Recruiting
- Training
- Deploying
- Applying Functional Capabilities
 - Battlespace Awareness
 - Command and Control
 - Focused Logistics
 - Force Application
 - Force Protection
- Coordination w other departments/Nations
- <http://intranet.acq.osd.mil/documents/goals.html>

War Fighting Processes

- Analyze strategy, mission
- Gather and analyze intelligence
- Identify strengths & vulnerabilities
- Risk Analyses (anything we can ignore?)
- Plan to reduce risks
 - Doctrine development
 - Training, deployments, attack
 - Acquisition requirements
- Execute plans (Actual or Virtual)
- Review effect of plan execution, develop changes
(go to top of page reiterate processes)
- http://www.jfcom.mil/newslink/storyarchive/2004/s_p110304.htm

Acquisition Processes

- Acquisition Process Phases
 - Concept Refinement Phase Milestone A
 - Technology Development Phase Milestone B
 - System Development & Demonstration Phase Milestone C
 - Production and Deployment Phase
- <http://akss.dau.mil/docs/Chart%20front%20final%20ver%205.0%20Nov%2004.pdf>

PPBE Processes

PPBE Process Phases:

Planning

Program Objective Memorandum (POM)

Budget Estimate Submission (BES)

-Presidential Budget Request (PBR)

Congress-Hearings, House and Senate Authorization, Appropriation, Conference

Acquisition planning (SOW or SOO, contract office selection, source selection..)

Execution-Allocation, Obligation Planning, Commitment, Obligation, Disbursement

<http://akss.dau.mil/docs/Chart%20front%20final%20Over%205.0%20Nov%2004.pdf>

(See bottom of Chart in the Green for PPBE acquisition oversight integration into the acquisition process)

<http://www.afms1.belvoir.army.mil/primers/Primer%20PPBE%20092004.pdf>

(rather good explanation of the process from a service perspective-ARMY)

Process Model for AT&L Oversight and Direct Budget

Sub Processes at Two levels of Effect for AT&L

1. DOD wide **oversight** \$200B Acquisition Policy, Technology & Logistics

2. AT&L Direct Budget \$1.8 B

Congressional

Allocation Execution

PBR

Action

PPBE
PHASE

POM

BES

Congressional

Allocation Execution

Oversight Oversight Oversight Oversight Oversight Oversight

Of all DOD acquisitions, technology, and logistics programs

Direct budget Direct budget Direct budget Direct budget Direct budget Direct budget

Contract
Purchase Order
Delivery Orders
Reimbursable
419 system

Accounting

Allocation; Obligation Plans; Commitment; Obligations;
Expenditures

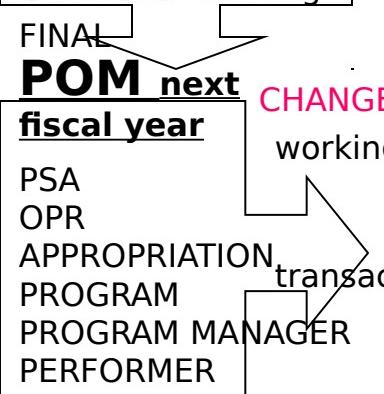
Oversight Means Review and Analysis of

- Program Performance
- Technical
- Test & Evaluation
- Management Staffing PM..
- Legal Compliance
- Acquisition Policy Compliance
- Contracting
- Financial/Accounting proxy for financial performance

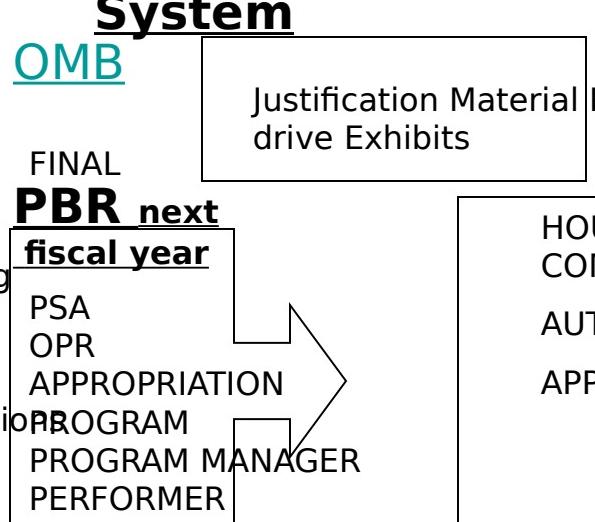
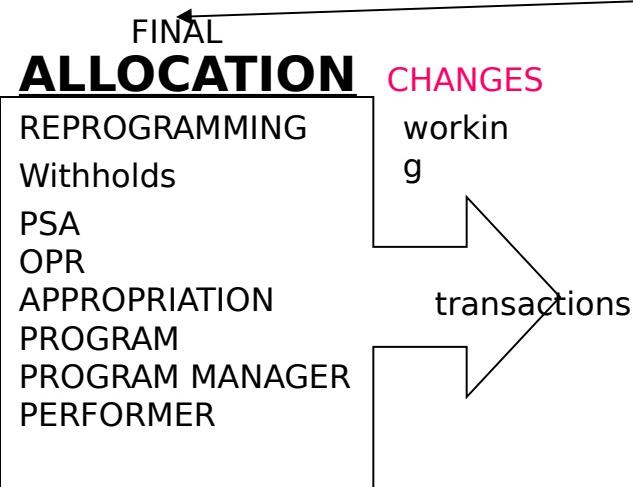
Direct Budget budgetOmatic Executive Information System zoomOrama

Support management of the resources
the USD AT&L staff are assigned to
execute

Process Model for AT&L Direct Budget and Executive Information System



TREASURY
COMPTROLLER
RA



Washington Headquarters Services
Budget submitting office & Comptroller
DFAS,
Program Manager, Performers

EXECUTION
current & prior fiscal years
CHANGES REPROGRAMMING MIDYEAR
NET CURRENT PROGRAM \$
Monthly Obligation Plan
419 process; commitments obligationsexpenditures
PSA
OPR
APPROPRIATION
PROGRAM
PROGRAM MANAGER
PERFORMER

transactions
transactions

GLOSSARY:
POM Program Objectives Memo
BES Budget Estimate Submission
PBR President's Budget Request
PSA Principal Staff Assistant
OPR Office of Primary Responsibility
DFAS Defense Finance & Accounting
PA&E Program Analysis & Evaluation
OMB Office of Management & Budget
FYDP Future Years Defense Plan

Process Model for AT&L Direct Budget and Executive Information System PPBE

The Players

OSD

PA&E

COMPTROLLER

OMB

CONGRESS

TREASURY

Program Manager,

COMPTROLLER
AT&L ARA

Washington Headquarters Services

The Services,
OSD Field Activities

Performers

DFAS,

Process Model for Direct Budget and Executive Information System

Sources of Issues
capabilities Threat
shortfalls

POM PROCESS (April-
October)

PA&E

FYDP FY-
1,2,2,4,5-50

Appropriation
Program Element
UIC

Issue Papers
Decisions

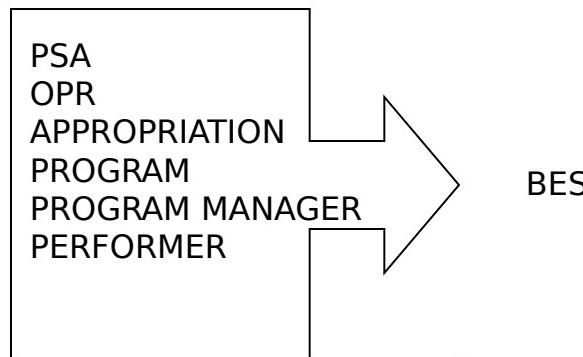
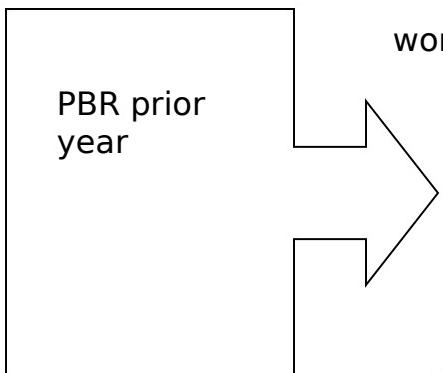
FINAL

New FYDP
FY-1,2,2,4,5-
50

**POM next
fiscal year**

CHANGES

working



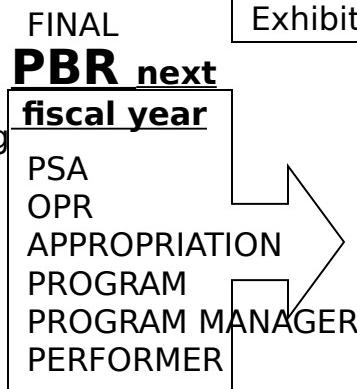
Process Model for AT&LDirect Budget and Executive Information System



COMPTROLLER



OMB



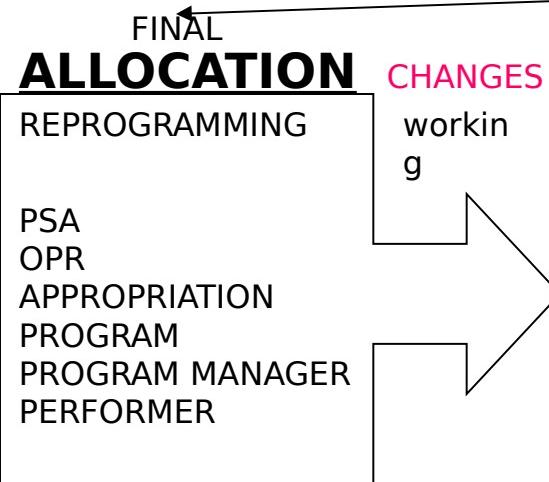
Justification Material
Exhibits

CONGRESS



TREASURY
COMPTROLLER
RA

Washington Headquarters Services
DFAS, Program Manager, Performers



EXECUTION

current & prior fiscal year

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BES Budget Estimate Submission

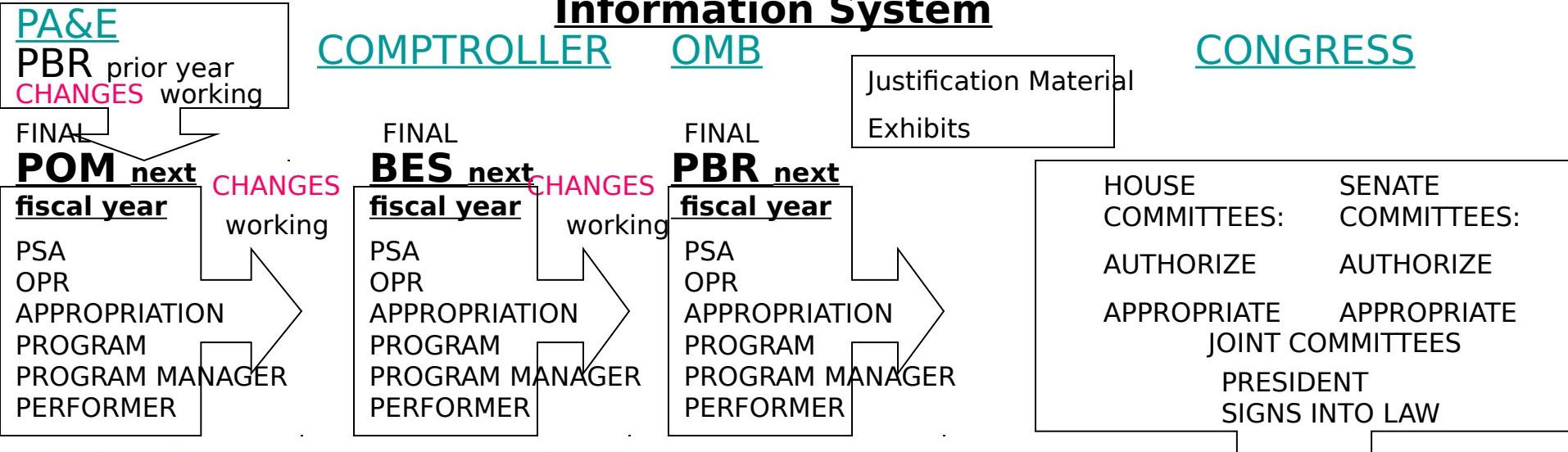
RA manages AT&L budget control compliance and development of and submission of the budget exhibits and justification material required for the AT&L direct budget programs

ARA manages AT&L staff participation in oversight of the PBD and PDM processes

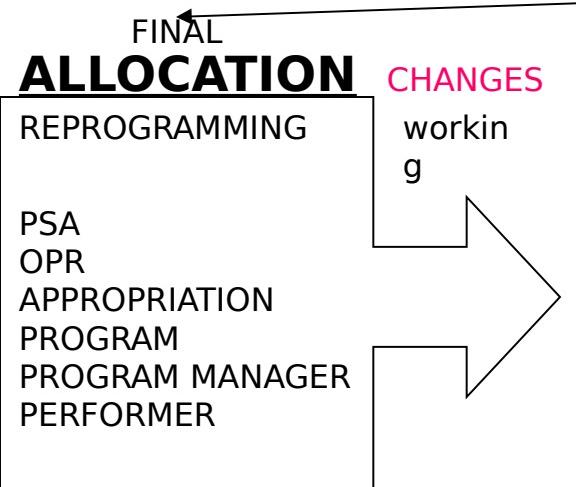
RA provides links through the AT&L PPBE library to the justification material related to the prior year PBS.

ARA manages the USD AT&L oversight process for all the services and agency budgets, budget execution and program reviews of selected acquisition programs

Process Model for Direct Budget and Executive Information System



Washington Headquarters Services DFAS, Program Manager, Performers



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current & prior fiscal year

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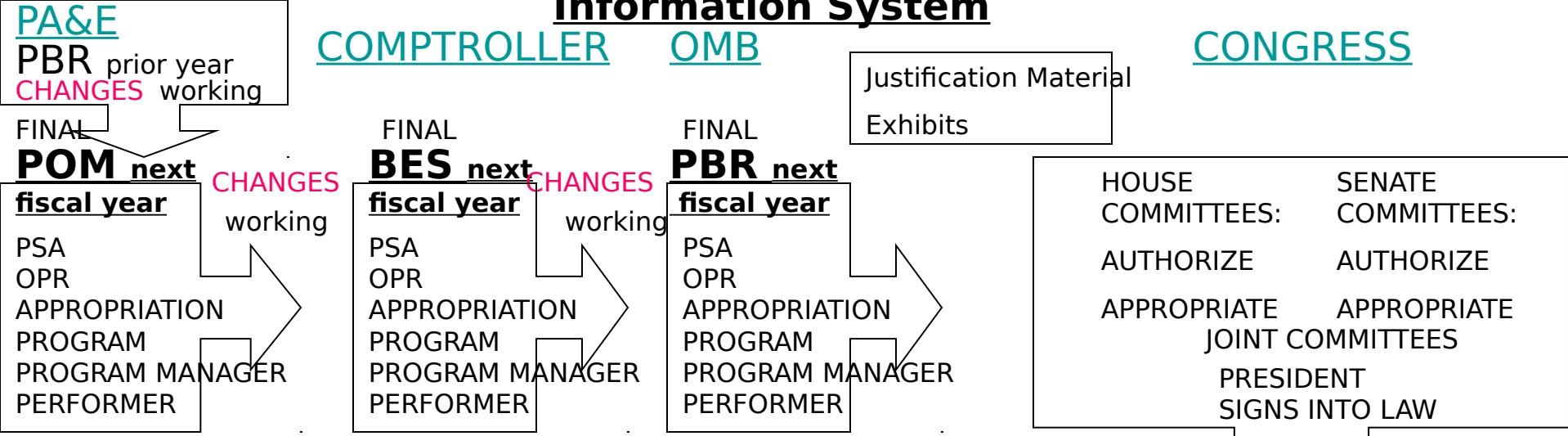
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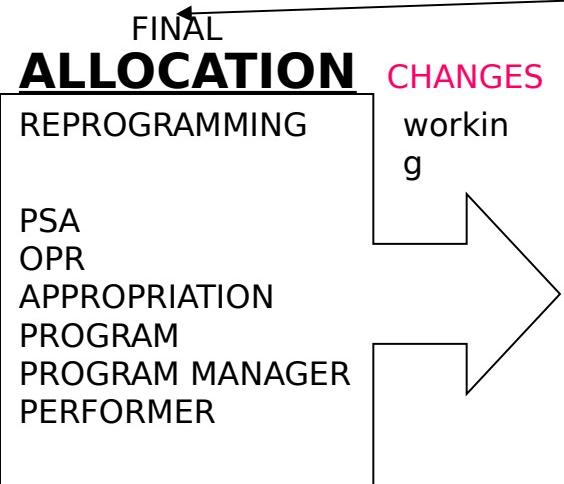
President's Budget Request

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DFAS, Program Manager, Performers



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Congressional Action

After the Presidential Budget Submission PBS AT&L develops presentation to House and Senate armed services and appropriation committees

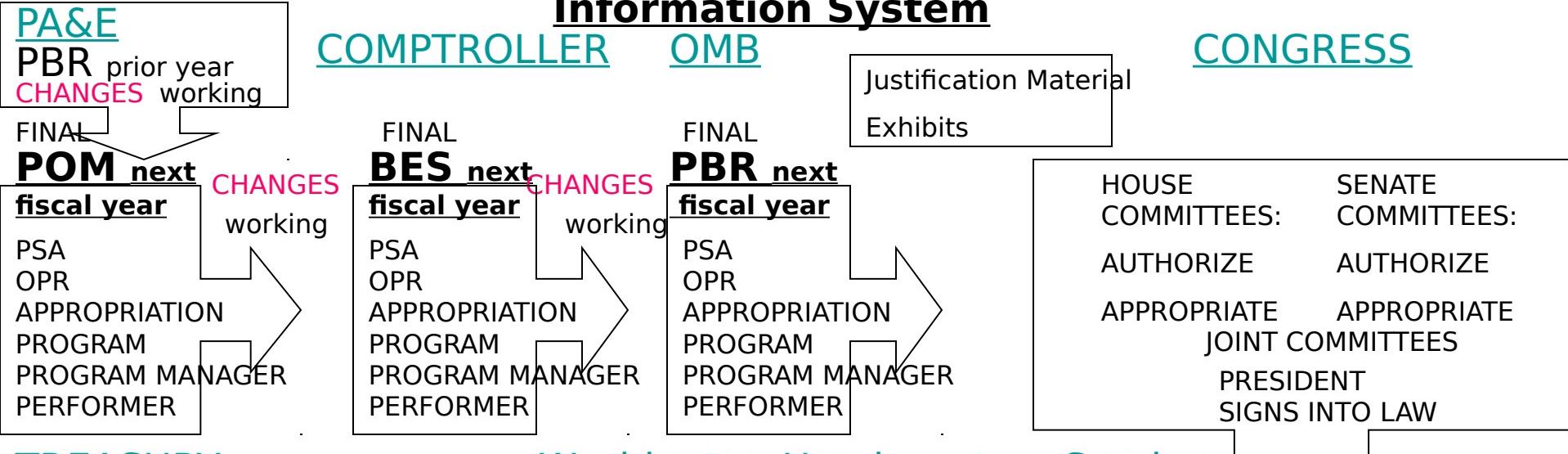
After hearings as House and Senate committees work up their decisions of services and agencies may be endorsed or originated by AT&L Staff

Once conference committee reports are available and authorization and appropriation acts are signed by the president, RA conducts analyses to impact on both oversight items and the direct budget

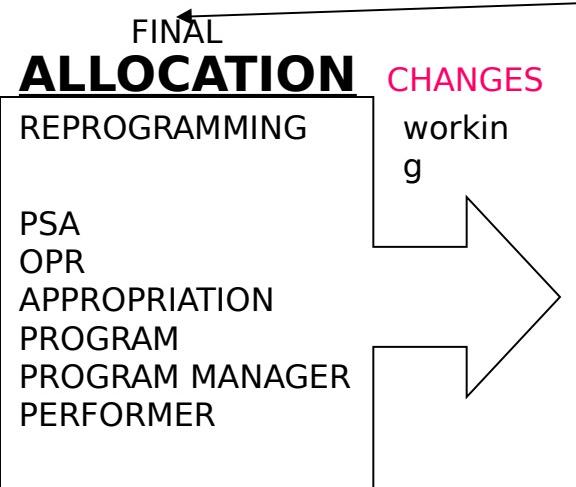
RA monitors the subsequent allocation process to ensure it conforms to committee actions. RA coordinates reporting requirements with External Customer Support

<http://intranet.acq.osd.mil/ecs/home.html?js>

Process Model for Direct Budget and Executive Information System



Washington Headquarters Services DFAS, Program Manager, Performers



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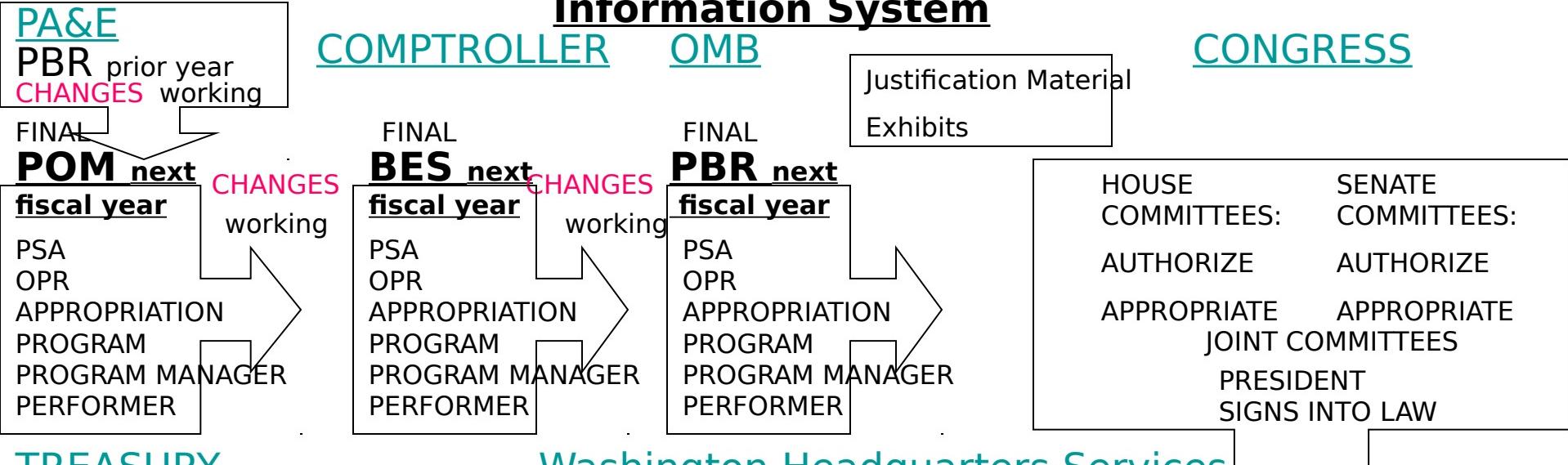
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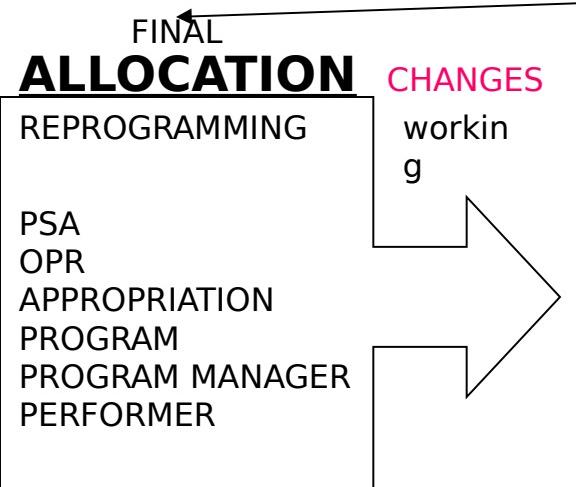
Allocation Process

- After Appropriation Act is signed by the President, OMB issues allocations to treasury who then warrants to departments who then allocate (440) to services. agencies and AT&L direct budget (WHS) less withhold, plus or minus reprogramming.
- AR then does transactions in the Direct Budget System that reflect the above actions at the program level of detail in the direct budget system

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Execution

- Links to USD COMPT 440 allocation system
 - And RA gets a hardcopy and keys into direct budget system as “Transactions” same with withhold
 - Provides copies for coordination of the acquisition oversight team
- 419 System moves procurement requests from all of OSD to WHS.
 - Needs tighter integration to preclude over-commitments
 - Feeds WHS approved commitments to AT&L direct budget system
 - WHS feeds hardcopy obligation reports to RA
 - RA keys into direct budget system
 - DFAS provides hard copy 1002 reports
 - RA keys into direct budget system

Execution (Cont'd)

- Mid year review
 - Direct budget fire hose analyses
- In order to ensure efficient use of funds- commitments, official obligations, and expenditures are all compared to DOD standards to ensure over commitments and under obligations/expenditures are addressed
- Colored disks in the EIS highlight program financial performance status.